## FORM 8-K

## CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
Date of Report: July 23, 2019
(Date of earliest event reported)

## (3) Kimberly-Clark

## KIMBERLY-CLARK CORPORATION

(Exact name of registrant as specified in its charter)

## Delaware

(State or other jurisdiction of incorporation)
P.O. Box 619100, Dallas, Texas
(Address of principal executive offices)

1-225
(Commission file number)

39-0394230
(I.R.S. Employer Identification No.)

Registrant's telephone number, including area code: (972) 281-1200

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
o Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
${ }_{o}$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
${ }_{o}$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
${ }_{\mathrm{o}}$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
| :---: | :---: | :---: |
| Common Stock | KMB | New York Stock Exchange |
| $0.625 \%$ Notes due 2024 | KMB24 | New York Stock Exchange |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company o
If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. o

Attached and incorporated herein by reference as Exhibit 99.1 is a copy of the press release of Kimberly-Clark Corporation (the "Corporation"), dated July 23, 2019 reporting the Corporation's results of operations for the period ended June 30, 2019.

The information, including exhibits attached hereto, in Item 2.02 of this Current Report is being furnished and shall not be deemed "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that Section. The information in Item 2.02 of this Current Report shall not be incorporated by reference into any registration statement or other document pursuant to the Securities Act of 1933, as amended, except as otherwise expressly stated in such filing.

Item 9.01 Financial Statements and Exhibits.
(d) Exhibits.

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## KIMBERLY-CLARK CORPORATION

By: /s/ Andrew S. Drexler
Andrew S. Drexler
Vice President and Controller

## (5) Kimberly-Clark

Terry Balluck
972-281-1397
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## KIMBERLY-CLARK ANNOUNCES SECOND QUARTER 2019 RESULTS

DALLAS, July 23, 2019-Kimberly-Clark Corporation (NYSE: KMB) today reported second quarter 2019 results and raised its outlook for fullyear 2019 organic sales growth and earnings per share.

## Executive Summary

- Second quarter 2019 net sales of $\$ 4.6$ billion were even with the year-ago period. Organic sales increased 5 percent while changes in foreign currency exchange rates reduced sales by 5 percent.
- Diluted net income per share for the second quarter was $\$ 1.40$ in 2019 and $\$ 1.30$ in 2018.
- Second quarter adjusted earnings per share were $\$ 1.67$ in 2019 and $\$ 1.59$ in 2018. Adjusted earnings per share exclude certain items described later in this news release.
- Diluted net income per share for full-year 2019 is expected to be $\$ 5.50$ to $\$ 5.90$ compared to the prior estimate of $\$ 4.85$ to $\$ 5.35$.
- The company is now targeting full-year 2019 organic sales growth of 3 percent and adjusted earnings per share of $\$ 6.65$ to $\$ 6.80$. The prior outlook was for organic sales growth of 2 percent and adjusted earnings per share of $\$ 6.50$ to $\$ 6.70$.
Chief Executive Officer Mike Hsu said, "We made excellent progress in the second quarter. We delivered strong organic sales growth, gross margin improvement and higher earnings per share. In addition, we generated $\$ 90$ million of cost savings and returned $\$ 520$ million to shareholders through dividends and share repurchases. We also continued to launch innovations, pursue our growth priorities and increase investments in our brands."

Hsu added, "For the full year, we are raising our top- and bottom-line outlook, reflecting strong execution and an improving commodity environment. We're also increasing our growth investments behind our brands and in capabilities that will position us for longer-term success. We continue to be optimistic about our opportunities to deliver balanced and sustainable growth and create shareholder value through execution of K-C Strategy 2022."

## Second Quarter 2019 Operating Results

Sales of $\$ 4.6$ billion in the second quarter of 2019 were even with the year-ago period. Changes in foreign currency exchange rates reduced sales by 5 percent and business exits in conjunction with the 2018 Global Restructuring Program reduced sales slightly. Organic sales increased 5 percent. Net selling prices rose 5 percent and product mix improved 1 percent, while volumes fell slightly. In North America, organic sales increased 5 percent in consumer products and 2 percent in K-C Professional. Outside North America, organic sales rose 9 percent in developing and emerging markets and 1 percent in developed markets.

Second quarter operating profit was $\$ 670$ million in 2019 and $\$ 674$ million in 2018. Results in both periods include charges related to the 2018 Global Restructuring Program. Second quarter adjusted operating profit was $\$ 789$ million in 2019 and $\$ 774$ million in 2018. Results benefited from higher net selling prices, $\$ 70$ million of cost savings from the company's FORCE (Focused On Reducing Costs Everywhere) program and $\$ 20$ million of cost savings from the 2018 Global Restructuring Program. On the other hand, results were impacted by $\$ 80$ million of higher input costs, driven by $\$ 40$ million in pulp inflation and increases in other raw materials and distribution expense. In addition, foreign currency translation effects reduced operating profit by $\$ 25$ million and transaction effects also negatively impacted the comparison. Other manufacturing costs were also higher year-on-year. Advertising spending increased and general and administrative costs were higher, driven by increased incentive compensation expense.

The second quarter effective tax rate was 22.2 percent in 2019 and 24.1 percent in 2018. The second quarter adjusted effective tax rate was 22.3 percent in 2019 and 23.0 percent in 2018. The rate in 2019 benefited from certain planning initiatives.

Kimberly-Clark's share of net income of equity companies in the second quarter was $\$ 33$ million in 2019 and $\$ 30$ million in 2018. At Kimberly-Clark de Mexico, results benefited from organic sales growth and cost savings, but were negatively impacted by higher input costs and unfavorable currency effects.

## Cash Flow and Balance Sheet

Cash provided by operations in the second quarter was $\$ 609$ million in 2019 and $\$ 787$ million in 2018 . The decline was driven by higher tax payments and increased working capital. Capital spending for the second quarter was $\$ 253$ million in 2019 and \$158 million in 2018. Second quarter 2019 share repurchases were 1.3 million shares at a cost of $\$ 167$ million. Total debt was $\$ 8.0$ billion at June 30,2019 and $\$ 7.5$ billion at the end of 2018.

## Second Quarter 2019 Business Segment Results

## Personal Care Segment

Second quarter sales of $\$ 2.3$ billion increased 1 percent. Net selling prices increased approximately 5 percent, volumes rose 1 percent and product mix improved 1 percent. Changes in currency rates reduced sales by 6 percent. Second quarter operating profit of $\$ 485$ million increased 5 percent. The comparison benefited from organic sales growth and cost savings, while results were impacted by unfavorable currency effects, input cost inflation, higher advertising spending and other manufacturing cost increases.

Sales in North America increased 5 percent. Net selling prices increased 3 percent, driven by baby and child care, and volumes rose 3 percent. Volumes were up high-single digits in adult care, including benefits from category growth, innovations and increased marketing support. Volumes increased low-single digits in baby and child care and fell mid-single digits in feminine care.

Sales in developing and emerging markets decreased 1 percent. Currency rates were unfavorable by 13 percent, including significant declines in Latin America. Net selling prices rose 11 percent and
product mix improved 2 percent, while volumes were even year-on-year. The higher net selling prices were primarily in Latin America and secondarily in China and the Middle East/Eastern Europe/Africa. Volumes increased in Eastern Europe, ASEAN and South Africa, but fell in Latin America and China.

Sales in developed markets outside North America (Australia, South Korea and Western/Central Europe) decreased 6 percent, including an 8 point negative impact from changes in currency rates. Volumes and product mix each improved 1 percent.

## Consumer Tissue Segment

Second quarter sales of $\$ 1.5$ billion were even year-on-year. Changes in currency rates reduced sales 4 percent. Net selling prices increased 5 percent and product mix improved slightly, while volumes declined 2 percent. Second quarter operating profit of $\$ 221$ million increased 7 percent. Results benefited from higher net selling prices and cost savings. The comparison was impacted by input cost inflation, other manufacturing cost increases, unfavorable currencies, lower volumes and higher general and administrative costs.

Sales in North America increased 5 percent compared to a 4 percent decline in the year-ago period. Net selling prices rose 7 percent while volumes fell 2 percent.

Sales in developing and emerging markets decreased 4 percent. Currency rates were unfavorable by 8 percent, primarily in Latin America. Net selling prices increased 5 percent and product mix improved 1 percent, while volumes fell 1 percent.

Sales in developed markets outside North America decreased 7 percent. Changes in currency rates reduced sales by 7 percent. Net selling prices increased 3 percent while volumes fell 2 percent. The changes occurred primarily in Western/Central Europe.

## K-C Professional (KCP) Segment

Second quarter sales of $\$ 0.8$ billion decreased 5 percent. Changes in currency rates reduced sales by 4 percent and business exits in conjunction with the 2018 Global Restructuring Program reduced sales 2 percent. Net selling prices increased 3 percent and product mix improved 1 percent, while volumes were down 3 percent. Second quarter operating profit of $\$ 162$ million decreased 2 percent. The comparison was impacted by input cost inflation, lower volumes, unfavorable currency effects and higher general and administrative costs. Results benefited from increased net selling prices and cost savings.

Sales in North America were even year-on-year. Net selling prices increased 2 percent while business exits in conjunction with the 2018 Global Restructuring Program reduced sales 2 percent.

Sales in developing and emerging markets decreased 6 percent, including an 8 point negative impact from changes in currency rates. Net selling prices rose 4 percent while volumes declined 2 percent.

Sales in developed markets outside North America were down 8 percent. Currency rates were unfavorable by 7 percent and business exits in conjunction with the 2018 Global Restructuring Program reduced sales 1 percent. Volumes fell 8 percent, while net selling prices increased 4 percent and product mix improved 3 percent. The changes occurred mostly in Western/Central Europe.

## Year-To-Date Results

For the first six months of 2019 , sales of $\$ 9.2$ billion decreased 1 percent. Changes in foreign currency exchange rates reduced sales by 5 percent and business exits in conjunction with the 2018 Global Restructuring Program reduced sales slightly. Organic sales increased 4 percent. Net selling prices rose 4 percent and product mix improved 1 percent, while volumes fell 1 percent.

Year-to-date operating profit was $\$ 1,325$ million in 2019 and $\$ 921$ million in 2018. Results in both periods include charges related to the 2018 Global Restructuring Program. Year-to-date adjusted operating profit was $\$ 1,596$ million in 2019 and $\$ 1,598$ million in 2018. The comparison was impacted by $\$ 215$ million of higher input costs, unfavorable currency effects, other manufacturing cost increases, increased advertising spending and higher general and administrative costs. On the other hand, results benefited from organic sales growth, $\$ 125$ million of FORCE cost savings and $\$ 80$ million of cost savings from the 2018 Global Restructuring Program.

Through six months, diluted net income per share was $\$ 2.71$ in 2019 and $\$ 1.56$ in 2018. Year-to-date adjusted earnings per share were \$3.33 in 2019 and \$3.30 in 2018.

## 2018 Global Restructuring Program

In January 2018, Kimberly-Clark initiated the 2018 Global Restructuring Program in order to reduce the company's structural cost base and enhance the company's flexibility to invest in its brands, growth initiatives and capabilities critical to delivering future growth. The company expects the program will generate annual pre-tax cost savings of $\$ 500$ to $\$ 550$ million by the end of 2021 . As part of the program, Kimberly-Clark expects to exit or divest some low-margin businesses that generate approximately 1 percent of company net sales. To implement the program, the company expects to incur restructuring charges of $\$ 1,700$ to $\$ 1,900$ million pre-tax ( $\$ 1,350$ to $\$ 1,500$ million after tax) by the end of 2020 .

Second quarter 2019 restructuring charges were $\$ 119$ million pre-tax ( $\$ 92$ million after tax), bringing cumulative charges to $\$ 1,307$ million pre-tax ( $\$ 997$ million after tax). Second quarter 2019 restructuring savings were $\$ 20$ million, bringing cumulative savings to $\$ 215$ million.

## 2019 Outlook and Key Planning Assumptions

The company updated the following key planning and guidance assumptions for full-year 2019:

- Net sales even to down 1 percent year-on-year (prior assumption down 1 to 2 percent).
- Organic sales growth 3 percent (previous estimate 2 percent).
- Adjusted operating profit growth of 3 to 5 percent versus prior target of 1 to 4 percent.
- Inflation in key cost inputs of $\$ 150$ to $\$ 250$ million compared to the prior assumption of $\$ 300$ to $\$ 400$ million. The change is driven primarily by an improved outlook for pulp and secondarily for other raw materials including superabsorbent and polymer resin.
- Higher marketing spending and general and administrative costs than previously planned.
- Net income from equity companies higher year-on-year (prior estimate similar year-on-year).
- Adjusted earnings per share $\$ 6.65$ to $\$ 6.80$ compared to the prior outlook of $\$ 6.50$ to $\$ 6.70$.


## Non-GAAP Financial Measures

This news release and the accompanying tables include the following financial measures that have not been calculated in accordance with accounting principles generally accepted in the U.S., or GAAP, and are therefore referred to as non-GAAP financial measures:

- Adjusted earnings and earnings per share
- Adjusted gross and operating profit
- Adjusted effective tax rate

These non-GAAP financial measures exclude the following items for the relevant time periods as indicated in the accompanying nonGAAP reconciliations to the comparable GAAP financial measures:

- 2018 Global Restructuring Program. Mentioned elsewhere in this release.
- U.S. tax reform. In the first, third and fourth quarters of 2018, the company recognized net charges associated with U.S. tax reform related matters.

The company provides these non-GAAP financial measures as supplemental information to our GAAP financial measures. Management and the company's Board of Directors use adjusted earnings, adjusted earnings per share and adjusted gross and operating profit to (a) evaluate the company's historical and prospective financial performance and its performance relative to its competitors, (b) allocate resources and (c) measure the operational performance of the company's business units and their managers. Management also believes that the use of an adjusted effective tax rate provides improved insight into the tax effects of our ongoing business operations.

Additionally, the Management Development and Compensation Committee of the company's Board of Directors has used certain of the non-GAAP financial measures when setting and assessing achievement of incentive compensation goals. These goals are based, in part, on the company's adjusted earnings per share and improvement in the company's adjusted return on invested capital and adjusted operating profit return on sales determined by excluding certain of the adjustments that are used in calculating these non-GAAP financial measures.

This news release includes information regarding organic sales growth, which describes the impact of changes in volume, net selling prices and product mix on net sales. Changes in foreign currency exchange rates and exited businesses also impact the year-over-year change in net sales.

## Conference Call

A conference call to discuss this news release and other matters of interest to investors and analysts will be held at 9 a.m. (CDT) today. The conference call will be simultaneously broadcast over the World Wide Web. Stockholders and others are invited to listen to the live broadcast or a playback, which can be accessed by following the instructions set out in the Investors section of the company's Web site (www.kimberly-clark.com).

## About Kimberly-Clark

Kimberly-Clark (NYSE: KMB) and its trusted brands are an indispensable part of life for people in more than 175 countries. Fueled by ingenuity, creativity, and an understanding of people's most essential
needs, we create products that help individuals experience more of what's important to them. Our portfolio of brands, including Huggies, Kleenex, Scott, Kotex, Cottonelle, Poise, Depend, Andrex, Pull-Ups, GoodNites, Intimus, Neve, Plenitud, Viva and WypAll, hold No. 1 or No. 2 share positions in 80 countries. We use sustainable practices that support a healthy planet, build strong communities, and ensure our business thrives for decades to come. To keep up with the latest news and to learn more about the company's 147-year history of innovation, visit kimberly-clark.com or follow us on Facebook or Twitter.

Copies of Kimberly-Clark's Annual Report to Stockholders and its proxy statements and other SEC filings, including Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q and Current Reports on Form 8-K, are made available free of charge on the company's Web site on the same day they are filed with the SEC. To view these filings, visit the Investors section of the company's Web site.

Certain matters contained in this news release concerning the outlook, anticipated financial and operating results, raw material, energy and other input costs, anticipated currency rates and exchange risks, including in Argentina, net income from equity companies, sources and uses of cash, the effective tax rate, the anticipated cost savings from the company's FORCE program, charges and savings from the 2018 Global Restructuring Program, growth initiatives, product innovations, contingencies and anticipated transactions of the company constitute forward-looking statements and are based upon management's expectations and beliefs concerning future events impacting the company. In addition, many factors outside our control, including fluctuations in foreign currency exchange rates, the prices and availability of our raw materials, potential competitive pressures on selling prices for our products, energy costs, our ability to maintain key customer relationships, as well as general economic and political conditions globally and in the markets in which we do business, could affect the realization of these estimates.

There can be no assurance that these future events will occur as anticipated or that the company's results will be as estimated. Forwardlooking statements speak only as of the date they were made, and we undertake no obligation to publicly update them. For a description of certain factors that could cause the company's future results to differ from those expressed in any such forward-looking statements, see Item $1 A$ of the company's Annual Report on Form 10-K for the year ended December 31, 2018 entitled "Risk Factors."

KIMBERLY-CLARK CORPORATION<br>CONSOLIDATED INCOME STATEMENTS<br>(Millions, except per share amounts)

## Net Sales

Cost of products sold
Gross Profit
Marketing, research and general expenses
Other (income) and expense, net

## Operating Profit

Nonoperating expense
Interest income
Interest expense

## Income Before Income Taxes and Equity Interests

Provision for income taxes

## Income Before Equity Interests

Share of net income of equity companies

## Net Income

Net income attributable to noncontrolling interests
Net Income Attributable to Kimberly-Clark Corporation

| Three Months Ended June 30 |  |  |  | Change |
| :---: | :---: | :---: | :---: | :---: |
| 2019 |  | 2018 |  |  |
| \$ | 4,594 | \$ | 4,604 | - |
|  | $\mathbf{3 , 1 0 8}$ |  | 3,149 | -1\% |
|  | 1,486 |  | 1,455 | +2 \% |
|  | 811 |  | 771 | +5\% |
|  | 5 |  | 10 | -50 \% |
|  | 670 |  | 674 | -1\% |
|  | (11) |  | (36) | -69 \% |
|  | 2 |  | 3 | -33 \% |
|  | (67) |  | (68) | -1\% |
|  | 594 |  | 573 | +4\% |
|  | (132) |  | (138) | -4\% |
|  | 462 |  | 435 | +6\% |
|  | 33 |  | 30 | +10\% |
|  | 495 |  | 465 | +6\% |
|  | (10) |  | (10) | - |
| \$ | 485 | \$ | 455 | +7\% |

## Per Share Basis

Net Income Attributable to Kimberly-Clark Corporation Basic

Diluted

## Cash Dividends Declared

| \$ | 1.41 | \$ | 1.30 | +8\% |
| :---: | :---: | :---: | :---: | :---: |
| \$ | 1.40 | \$ | 1.30 | +8\% |
| \$ | 1.03 | \$ | 1.00 | +3\% |

## Common Shares Outstanding

Outstanding shares as of
Average diluted shares for three months ended

| June 30 |  |  |
| ---: | ---: | ---: |
| $\mathbf{2 0 1 9}$ | $\mathbf{2 0 1 8}$ |  |
| $\mathbf{3 4 4 . 2}$ | 347.9 |  |
| $\mathbf{3 4 6 . 0}$ |  | 350.3 |

N.M. - Not Meaningful

Unaudited

KIMBERLY-CLARK CORPORATION<br>CONSOLIDATED INCOME STATEMENTS<br>(Millions, except per share amounts)

## Net Sales

Cost of products sold
Gross Profit
Marketing, research and general expenses
Other (income) and expense, net

## Operating Profit

Nonoperating expense
Interest income
Interest expense

## Income Before Income Taxes and Equity Interests

Provision for income taxes

## Income Before Equity Interests

Share of net income of equity companies

## Net Income

Net income attributable to noncontrolling interests
Net Income Attributable to Kimberly-Clark Corporation

| Six Months EndedJune 30 |  |  |  | Change |
| :---: | :---: | :---: | :---: | :---: |
| 2019 |  | 2018 |  |  |
| \$ | 9,227 | \$ | 9,335 | -1\% |
|  | 6,313 |  | 6,556 | -4\% |
|  | 2,914 |  | 2,779 | +5\% |
|  | 1,580 |  | 1,850 | -15\% |
|  | 9 |  | 8 | +13\% |
|  | 1,325 |  | 921 | +44\% |
|  | (22) |  | (45) | -51 \% |
|  | 5 |  | 5 | - |
|  | (132) |  | (134) | -1\% |
|  | 1,176 |  | 747 | +57\% |
|  | (275) |  | (242) | +14\% |
|  | 901 |  | 505 | +78\% |
|  | 60 |  | 57 | +5\% |
|  | 961 |  | 562 | +71\% |
|  | (22) |  | (14) | +57\% |
| \$ | 939 | \$ | 548 | +71\% |

## Per Share Basis

Net Income Attributable to Kimberly-Clark Corporation Basic

Diluted

## Cash Dividends Declared

| $\$$ | $\mathbf{2 . 7 3}$ | $\$$ | 1.57 |
| :--- | :--- | :--- | :--- |
| \$ | $\mathbf{2 . 7 1}$ |  | $+74 \%$ |
| $\$$ | $\mathbf{2 . 0 6}$ | 1.56 |  |

## Common Shares Outstanding

Average diluted shares for six months ended

| June 30 |  |
| :---: | :---: |
| $\mathbf{2 0 1 9}$ | $\mathbf{2 0 1 8}$ |
|  |  |

N.M. - Not Meaningful

Unaudited

## KIMBERLY-CLARK CORPORATION <br> NON-GAAP RECONCILIATIONS <br> (Millions, except per share amounts)

|  | Three Months Ended June 30, 2019 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | As Reported |  | 2018 Global Restructuring Program |  | As Adjusted Non-GAAP |  |
| Cost of products sold | \$ | 3,108 | \$ | 102 | \$ | 3,006 |
| Gross Profit |  | 1,486 |  | (102) |  | 1,588 |
| Marketing, research and general expenses |  | 811 |  | 17 |  | 794 |
| Operating Profit |  | 670 |  | (119) |  | 789 |
| Provision for income taxes |  | (132) |  | 27 |  | (159) |
| Effective tax rate |  | 22.2\% |  | - |  | 22.3\% |
| Net Income Attributable to Kimberly-Clark Corporation |  | 485 |  | (92) |  | 577 |
| Diluted Earnings per Share |  | 1.40 |  | (0.27) |  | 1.67 |


|  | Three Months Ended June 30, 2018 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | As Reported |  | 2018 Global RestructuringProgram Program |  | As Adjusted Non-GAAP |  |
| Cost of products sold | \$ | 3,149 | \$ | 85 | \$ | 3,064 |
| Gross Profit |  | 1,455 |  | (85) |  | 1,540 |
| Marketing, research and general expenses |  | 771 |  | 15 |  | 756 |
| Operating Profit |  | 674 |  | (100) |  | 774 |
| Nonoperating expense |  | (36) |  | (30) |  | (6) |
| Provision for income taxes |  | (138) |  | 24 |  | (162) |
| Effective tax rate |  | 24.1\% |  | - |  | 23.0\% |
| Share of net income of equity companies |  | 30 |  | 2 |  | 28 |
| Net income attributable to noncontrolling interests |  | (10) |  | 2 |  | (12) |
| Net Income Attributable to Kimberly-Clark Corporation |  | 455 |  | (102) |  | 557 |
| Diluted Earnings per Share |  | 1.30 |  | (0.29) |  | 1.59 |

Non-GAAP financial measures are not meant to be considered in isolation or as a substitute for the comparable GAAP measures, and they should be read only in conjunction with the company's consolidated financial statements prepared in accordance with GAAP. There are limitations to these non-GAAP financial measures because they are not prepared in accordance with GAAP and may not be comparable to similarly titled measures of other companies due to potential differences in methods of calculation and items being excluded. The company compensates for these limitations by using these non-GAAP financial measures as a supplement to the GAAP measures and by providing reconciliations of the non-GAAP and comparable GAAP financial measures.

## KIMBERLY-CLARK CORPORATION

NON-GAAP RECONCILIATIONS
(Millions, except per share amounts)

|  |  | Six Months Ended June 30, 2019 |  |
| :--- | :---: | :---: | :---: | :---: |

Cost of products sold
Gross Profit
Marketing, research and general expenses
Operating Profit
Nonoperating expense
Provision for income taxes
Effective tax rate
Share of net income of equity companies
Net income attributable to noncontrolling interests
Net Income Attributable to Kimberly-Clark Corporation Diluted Earnings per Share

| $\begin{gathered} \text { As } \\ \text { Reported } \\ \hline \end{gathered}$ |  | $\begin{aligned} & \hline \text { 2018 Global } \\ & \text { Restructuring } \\ & \text { Program } \end{aligned}$ |  | $\begin{gathered} \text { U.S. Tax } \\ \text { Reform Related } \\ \text { Matters } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { As } \\ \text { Adjusted } \\ \text { Non-GAAP } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 6,556 | \$ | 362 | \$ | - | \$ | 6,194 |
|  | 2,779 |  | (362) |  | - |  | 3,141 |
|  | 1,850 |  | 315 |  | - |  | 1,535 |
|  | 921 |  | (677) |  | - |  | 1,598 |
|  | (45) |  | (30) |  | - |  | (15) |
|  | (242) |  | 167 |  | (82) |  | (327) |
|  | 32.4\% |  | - |  | - |  | 22.5\% |
|  | 57 |  | (1) |  | - |  | 58 |
|  | (14) |  | 11 |  | - |  | (25) |
|  | 548 |  | (530) |  | (82) |  | 1,160 |
|  | 1.56 |  | (1.51) |  | (0.23) |  | 3.30 |

# KIMBERLY-CLARK CORPORATION <br> CONSOLIDATED BALANCE SHEETS (Millions) 

|  | June 30, 2019 |  | December 31, 2018 |  |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |
| Current Assets |  |  |  |  |
| Cash and cash equivalents | \$ | 534 | \$ | 539 |
| Accounts receivable, net |  | 2,397 |  | 2,164 |
| Inventories |  | 1,856 |  | 1,813 |
| Other current assets |  | 534 |  | 525 |
| Total Current Assets |  | 5,321 |  | 5,041 |
| Property, Plant and Equipment, Net |  | 7,207 |  | 7,159 |
| Investments in Equity Companies |  | 249 |  | 224 |
| Goodwill |  | 1,478 |  | 1,474 |
| Other Assets |  | 1,092 |  | 620 |
| TOTAL ASSETS | \$ | 15,347 | \$ | 14,518 |
|  |  |  |  |  |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |  |  |
| Current Liabilities |  |  |  |  |
| Debt payable within one year | \$ | 1,291 | \$ | 1,208 |
| Trade accounts payable |  | 2,993 |  | 3,190 |
| Accrued expenses and other current liabilities |  | 1,946 |  | 1,793 |
| Dividends payable |  | 355 |  | 345 |
| Total Current Liabilities |  | 6,585 |  | 6,536 |
| Long-Term Debt |  | 6,701 |  | 6,247 |
| Noncurrent Employee Benefits |  | 889 |  | 931 |
| Deferred Income Taxes |  | 513 |  | 458 |
| Other Liabilities |  | 571 |  | 328 |
| Redeemable Preferred Securities of Subsidiaries |  | 38 |  | 64 |
| Stockholders' Equity |  |  |  |  |
| Kimberly-Clark Corporation |  | (178) |  | (287) |
| Noncontrolling Interests |  | 228 |  | 241 |
| Total Stockholders' Equity |  | 50 |  | (46) |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY | \$ | 15,347 | \$ | 14,518 |

## KIMBERLY-CLARK CORPORATION CONSOLIDATED CASH FLOW STATEMENTS <br> (Millions)

| Operating Activities |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |
| Net income | \$ | 495 | \$ | 465 | \$ | 961 | \$ | 562 |
| Depreciation and amortization |  | 236 |  | 224 |  | 470 |  | 435 |
| Asset impairments |  | - |  | - |  | - |  | 74 |
| Stock-based compensation |  | 32 |  | 8 |  | 48 |  | 26 |
| Deferred income taxes |  | 15 |  | 44 |  | 26 |  | 17 |
| Net losses on asset dispositions |  | 11 |  | 17 |  | 17 |  | 53 |
| Equity companies' earnings (in excess of) less than dividends paid |  | (3) |  | 2 |  | (30) |  | (25) |
| Operating working capital |  | (150) |  | (10) |  | (525) |  | 93 |
| Postretirement benefits |  | (9) |  | 27 |  | (21) |  | (14) |
| Other |  | (18) |  | 10 |  | (20) |  | 108 |
| Cash Provided by Operations |  | 609 |  | 787 |  | 926 |  | 1,329 |
| Investing Activities |  |  |  |  |  |  |  |  |
| Capital spending |  | (253) |  | (158) |  | (569) |  | (347) |
| Investments in time deposits |  | (106) |  | (64) |  | (186) |  | (147) |
| Maturities of time deposits |  | 157 |  | 75 |  | 229 |  | 94 |
| Other |  | 4 |  | (9) |  | 4 |  | (12) |
| Cash Used for Investing |  | (198) |  | (156) |  | (522) |  | (412) |
| Financing Activities |  |  |  |  |  |  |  |  |
| Cash dividends paid |  | (355) |  | (350) |  | (700) |  | (691) |
| Change in short-term debt |  | (308) |  | (145) |  | 543 |  | 104 |
| Debt proceeds |  | 696 |  | - |  | 696 |  | - |
| Debt repayments |  | (301) |  | (2) |  | (703) |  | (4) |
| Proceeds from exercise of stock options |  | 134 |  | 8 |  | 160 |  | 22 |
| Acquisitions of common stock for the treasury |  | (166) |  | (223) |  | (330) |  | (420) |
| Other |  | (71) |  | (35) |  | (79) |  | (41) |
| Cash Used for Financing |  | (371) |  | (747) |  | (413) |  | $(1,030)$ |
| Effect of Exchange Rate Changes on Cash and Cash Equivalents |  | 3 |  | (26) |  | 4 |  | (19) |
| Change in Cash and Cash Equivalents |  | 43 |  | (142) |  | (5) |  | (132) |
| Cash and Cash Equivalents - Beginning of Period |  | 491 |  | 626 |  | 539 |  | 616 |
| Cash and Cash Equivalents - End of Period | \$ | 534 | \$ | 484 | \$ | 534 | \$ | 484 |

## KIMBERLY-CLARK CORPORATION SELECTED BUSINESS SEGMENT DATA (Millions)


 Reconciliations.

## PERCENTAGE CHANGE IN NET SALES VERSUS PRIOR YEAR

|  | Three Months Ended June 30, 2019 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total ${ }^{(a)}$ | Volume | Net <br> Price | Mix/ <br> Other | Exited Businesses ${ }^{(b)}$ | Currency | Organic ${ }^{(\mathbf{c})}$ |
| Personal Care | 1 | 1 | 5 | 1 | - | (6) | 8 |
| Consumer Tissue | - | (2) | 5 | - | - | (4) | 4 |
| K-C Professional | (5) | (3) | 3 | 1 | (2) | (4) | 1 |
| TOTAL CONSOLIDATED | - | - | 5 | 1 | - | (5) | 5 |


|  | Six Months Ended June 30, 2019 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total ${ }^{(a)}$ | Volume | Net <br> Price | Mix/ Other | Exited Businesses ${ }^{(b)}$ | Currency | Organic ${ }^{(c)}$ |
| Personal Care | - | 1 | 4 | 1 | - | (6) | 6 |
| Consumer Tissue | (2) | (4) | 5 | - | - | (4) | 2 |
| K-C Professional | (3) | (2) | 3 | 1 | (2) | (4) | 2 |
| TOTAL CONSOLIDATED | (1) | (1) | 4 | 1 | - | (5) | 4 |

[^0]
## KIMBERLY-CLARK CORPORATION

 NON-GAAP RECONCILIATIONS
## ESTIMATED FULL YEAR 2019 DILUTED EARNINGS PER SHARE

Adjusted earnings per share
Adjustment for charges related to the 2018 Global Restructuring Program Per share basis - diluted net income attributable to Kimberly-Clark Corporation

| Estimated Range |  |  |  |
| :--- | :---: | :---: | :---: |
|  |  |  |  |
| $\$$ | 6.65 | - | $\$$ |
|  | $(1.15)$ | - |  |
| $\$$ | 5.50 | - | $\$$ |

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[^0]:    (a) Total may not equal the sum of volume, net price, mix/other, exited businesses and currency due to rounding
    (b) Exited businesses in conjunction with the 2018 Global Restructuring Program.
    (c) Combined impact of changes in volume, net price and mix/other.

